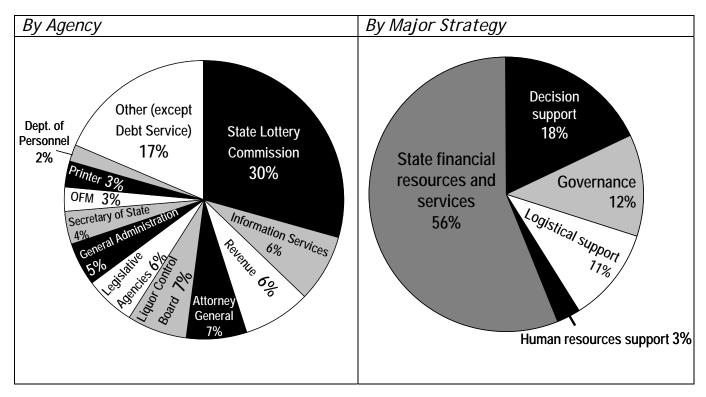
## Government Efficiency

## Biennial Operating Budget\* = \$2.5 billion All Funds \$508 million GFS

(Fund Sources: federal, dedicated funds, 21% GFS)



## Current Fiscal Status (Major Agencies)

July 2005 - January 2006 Expenditures

Dollars in Thousands

	Estimates-	Actuals-	Current	Prior
	to-date	to-date	Variance	Report
			under/(over)	
State Lottery Commission	212,944	211,908	.5%	(.3)%
Department of Information Services	63,503	57,798	9.0%	21.2%
Department of Revenue	54,696	52,402	4.2%	7.4%
Office of Attorney General	60,340	54,125	10.3%	11.5%
Liquor Control Board	55,487	54,243	2.2%	(9.1)%
Legislative agencies	16,218	15,028	7.3%	7.3%
Department of General Administration	37,986	41,850	<b>→</b> (10.2)%	.4%
Secretary of State	37,986	29,544	<b>→</b> 22.2%	37.7%
Office of Financial Management	36,004	34,101	5.3%	30.7%
Department of Personnel	17,095	26,598	<b>→</b> (55.6)%	(130)%
State Printer	17,963	5,182	<b>→</b> 71.2%	58.1%
Bond Retirement and Interest	\$868,089	\$862,902	.6%	.8%

<sup>\*</sup> Does not include \$2.06 billion (\$1.4 billion GFS) for Bond Retirement and Interest.

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# **Government Efficiency**

Current Fiscal Status (Selected Agency Detail)
July 2005 - January 2006 Expenditures
Dollars in Thousands

	Estimates-	Actuals-	% Variance	Prior
	to-date	to-date	under/(over)	Report
Department of Information Services	to date	to date	under/ (ever)	порог
FTE Staff	438.5	413.3	5.8%	4.4%
Management Support	4,344	3,584	<b>→</b> 17.5%	21.9%
Policy and Regulation	1,047	861	<b>→</b> 17.9%	17.1%
Telecommunications Services	31,069	28,725	7.5%	15.2%
Computer Services	20,320	18,002	<b>→</b> 11.4%	16.0%
K-20 Technology	6,722	6,625	1.4%	56.7%
Agency Total	63,503	57,798	9.0%	21.2%
Department of General Administration				
FTE Staff	576.6	585.5	(1.6)%	(2.3)%
Administration	20	32	(61.0)%	NA
Procurement	4,323	6,723	<b>→</b> (55.5)%	(6.3)%
Facilities Engineering Services	2,147	2,251	(4.8)%	1.3%
Statewide Operations	8,890	9,080	(2.1)%	4.8%
Capital Planning and Management	22,606	23,763	(5.1)%	(1)%
Agency Total	37,986	41,850	(10.2)%	.4%
Department of Personnel				
FTE Staff	213.9	241.1	(12.7)%	(13.1)%
Technical Personnel Services	6,103	6,071	.5%	3.1%
Human Resource Information Systems	10,991	20,527	<b>→</b> (86.8)%	(267.9)%
Agency Total	17,095	26,598	(55.6)%	(130)%
State Printer				
FTE Staff	137.5	133.4	3.0%	5.6%
Administration	17,963	5,182	<b>→</b> 71.2%	58.1%
Office of Financial Management				
FTE Staff	294.7	299.0	(1.5)%	.7%
Administration	951	880	7.5%	4.0%
Budget	2,114	2,107	.3%	21.4%
Information Services	2,508	2,468	1.6%	16.3%
Support Services	276	237	<b>→</b> 14.0%	26.3%
Accounting/Fiscal Services	908	903	.6%	11.7%
Statewide Policy	2,914	2,405	<b>→</b> 17.5%	27.1%
Forecasting	1,245	985	<b>→</b> 20.9%	29.6%
Management/Productivity	1,434	1,541	(7.4)%	(4.1)%
Risk Management	10,298	10,247	.5%	34.4%
Financial Systems Management Group	6,234	6,705	(7.6)%	1.2%
Local Improvement Districts	38	27	28.3%	0%
Special Projects	7,085	5,596	<b>→</b> 21.0%	69.5%
Agency Total	36,004	34,101	5.3%	30.7%

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## **Government Efficiency**

## **Key Fiscal Issues**

### **Department of Information Services**

## 2006 Supplemental Budget

A rate increase for some services is included in the Governor's budget in order to make those services self-supporting.

#### **Expenditure Trends**

- Management Services: The under-expenditure is primarily in the areas of salaries and benefits, and goods and services. The under-expenditure for salaries and benefits is due to staff vacancies and longer than anticipated recruitment for these positions. The goods and services under-expenditures are related to the staff vacancies and lower than anticipated costs in the areas of education and training, purchased services and administrative expense, such as Attorney General charges.
- Policy and Regulation: The under-expenditure is primarily in the area of salaries and benefits, and goods and services. This is due to staff vacancies and delays in expenditures for purchased services in support of the division.
- Computer Services: The under-expenditure is primarily in the areas of salaries and benefits, goods and services, and capital equipment. These under-expenditures are due to staff vacancies, lower than expected costs for software, hardware maintenance and purchased service acquisitions, and changes to the acquisition schedule for mainframe hardware and software.

## **Agency Action Plan**

The DIS Human Resources office is providing direct support to the divisions on recruitments. In addition, DIS will work with the Department of Personnel to assist with the recruitment for the positions that have been difficult to fill.

## **Department of General Administration**

## 2006 Supplemental Budget

- \$256,000 General Fund-State and 2 FTEs to support ESSB 5509 High Performance Buildings, and SHB 1830 Capital Projects Advisory Review Board;
- \$129,000 Other Funds to hire a resource conservation manager who will assist agencies in implementing energy conservation plans in order to save in future energy costs.

#### **Expenditure Trends**

Procurement Program explanation: \$1.9 million of the Procurement Program's over-expenditure is from consultant payments that supported the Governor's Washington SmartBuy Partnership. Procurement's reserve was used to cover most of this cost with the remainder covered on a short-term basis by other reserves. The agency anticipates building back up to the desired Procurement reserve by Fiscal Year 2009. Another \$300,000 of the over-expenditure is caused by equipment replacement that was not anticipated to be required during 2005-07. There is sufficient revenue and working capital balance to cover the cost of this equipment. The agency will be reviewing all of its non-appropriated spending plans to update other planned changes from our current allotments.

#### **Agency Action Plan**

None needed at this time.

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## Government Efficiency

### **Department of Personnel**

## 2006 Supplemental Budget

- \$6.4 million Personnel Services Revolving Account for the renegotiated project scope and schedule for the Human Resources Management System;
- \$7.4 million Data Processing Revolving Account for the Pay Raise Deferment Project made necessary by the Legislature's differential implementation for salary increases;
- \$125,000 Data Processing Revolving Account, to modify the new Human Resources Management System to accommodate the new Public Safety Employees Retirement System.

### **Expenditure Trends**

The department's Human Resource Information Systems Division is significantly overspent because many hours of programming time were necessary to change both the old and the new payroll systems to accommodate different salary increase implementation dates based upon the legislative budget. Relief from this over-expenditure problem is requested in DOP's 2006 Supplemental Budget request.

## **Agency Action Plan**

None needed at this time.

#### **State Printer**

#### **Expenditure Trends**

At OFM's request, and as part of a pilot project in the 2005-07 Biennium, the State Printer allotted Cost of Goods Sold (materials, direct labor, etc.) in addition to its administrative expenses. (Typically, agencies do not allot Cost of Goods Sold.) After the allotments were approved, it was determined that the current OFM monitoring system could not accommodate the reporting of actual expenditures for Cost of Goods Sold for only one agency. Consequently there is a mismatch between the Printer's estimated expenditures, which include Cost of Goods Sold, and the reported actual expenditures, which do not. If this object of expenditure were not included in the estimates, the estimate and actuals for this reporting period would be \$5,102,800 and \$5,181,741, respectively—a variance of 1.6 percent. (If the estimate for Cost of Goods Sold were included, the total estimates and actuals would be \$17,962,800 and \$18,419,644, respectively—a variance of 2.5 percent.)

## Agency Action Plan

Allotments will be revised to exclude Cost of Goods Sold in future reports.

#### Office of Financial Management

## 2006 Supplemental Budget

- 1.2 FTEs, and \$1.2 million Other Funds for a Roadmap Feasibility Study;
- 5.3 FTEs, and \$3.1 million Other Funds for further develop of Enterprise Systems;
- 2.3 FTEs, and \$470,000 General Fund-State to fund the WorkFirst Performance Team;
- \$500,000 in Other Funds to replace the current Capital Budget System;
- 2.5 FTEs and \$2.8 million General Fund-State for the Management and Accountability Proposal (shifted from the State Auditor's Office);
- \$200,000 General Fund-State for the Policy and Consensus Center;
- \$200,000 General Fund-State to fund Capital Predesign Evaluations;
- \$550,000 General Fund-State for Regulatory Improvements;
- \$100,000 General Fund-State to fund a study of State Parks capital budget needs.

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## **Government Efficiency**

## **Expenditure Trends**

For the following areas, Support Services, Statewide Policy Division, Forecasting, and Special Projects, the under-expenditures are related to unexpended contract balances. Contracts have been signed, and work begun, but the vendor invoices are lagging behind the estimated time of payment. The agency expects the variances to decrease as the end of the fiscal year approaches.

## **Agency Action Plan**

None needed at this time.

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